

About CNWL





NHS Foundation Trust



7000 staff across 150 sites in London and South East



We provide a wide portfolio of health services;

- Mental Health
- Community Health
- Sexual Health
- Learning Difficulties
- Prison Healthcare
- Eating Disorders







February 2020 - COVID



Outbreaks

Dealing with outbreaks on wards, and staff illness



Testing

Ramping up our testing capability



Remote

Moved rapidly to a remote workforce. 200 > 2000 concurrent users within a couple of days



Adoption

Fast adoption of video-consultations



Transformation

Wholesale change in our operational model - 3 years transformation in 3 months



Technology

Entire exercise underpinned by technology





Your cloud partner





Rapid Transformation

We know that rapid transformation needs scale and expertise.



Factor in

Also need to factor in:

- Security,
- Flexibility
- Cost (noting the switch from CAPEX to OPEX model)



Technology partner

Highly unlikely we could have undertaken this work without a technology partner



Focus and time

Allowed the in-house team to focus on business and clinical transformation





Next steps

The post-COVID future is unknown, but we expect technology to be at the heart of everything we do.



Central and North West London NHS Foundation Trust

Retain the positives:



Flexible working



Video-Consultations



Estate rationalisation



Mindful of staff sentiment/wellness

Refine cloud solutions:



Mix of public/private cloud



Cost & service optimisation



Continued emphasis on security





In Summary...









Transactional approach won't work – need a partnership approach

To deliver transformation, you need to point your in-house teams at the People & Process challenges.

COVID-19 has emphasised the need for agility

Don't forget Phase 2 activity



